I am David Schultz, professor of political science, Hamline University, St Paul, Minnesota. I am running for the AAUP national Governing Council district four position. I ask for your vote in the coming election.

Higher education and the professorate face challenges ranging from assaults on academic freedom and excellence, a declining number of secure, well-paid tenure or tenure-track positions, to an undermining of shared governance. Underlying all these challenges is the corporate restructuring of higher education, transforming American colleges and universities into organizations with a business style management that views professors as content deliverers, students as consumers, and education as merely a product. AAUP must confront this corporate restructuring.

In an October 2015 issue of *Academe Magazine* as well as two articles in *Logos Journal* years ago I describe the corporate restructuring of American higher education. It began in the 1970s with the first major fiscal crisis impacting colleges and universities, resulting in the current business plan that favors a corporate style business plan. This plan rebuilt higher education around a model that includes a top-down management structure, pricey administrators often lacking real teaching experience, increased use of contingent faculty, and an erosion of tenure and academic freedom to make it easy to cut labor costs and replace faculty.

You see the same failed strategy at your school and across the country. It has not improved educational quality or cut costs. Instead, tuition skyrockets, student debt has exploded, faculty salaries are stagnant or decreasing. And under Betty DeVos, it will only get worse.

AAUP must act to address this corporate restructuring. Opining for return to the way universities once were 50 years ago is not a strategy. AAUP needs to develop the new business plan, advocating a way to secure a meaningful future for professors who have a real say in how universities are run, including in matters over curriculum and over what can be expressed by faculty. I want to serve on the National Council so that I can help develop the new plan and advocate for it.
David Schultz Biography

I am a professor of political science at Hamline University since 1999.
I bring to the AAUP nearly 30 years of teaching across many levels. I am a tenured full professor, with a Ph.D. in political science and a law degree, but I have taught at public and private universities, at the community college level as an adjunct, and in graduate, law, and undergraduate programs. I am a career-long AAUP member, having first joined as a graduate student at Rutgers University. Since then I have been an AAUP chapter president at Trinity University, San Antonio, Texas, an active member when I taught at the University of Wisconsin, River Falls, on the Hamline University AAUP Executive Council, and chaired the Minnesota Committee A. As an attorney, I have also provided legal advice and represented faculty.

I bring also to the AAUP years of work in government and with officer positions in non-profits, including the South Texas and Minnesota ACLU chapters. These experiences give me the strategic, legal, and organizational skills to help formulate a new strategy for AAUP that it can use to articulate an alternative business plan for higher education.