

Table 1
 Percentage of Faculty Members Who Report Having Primary Influence on Decisions, 2007 and 1992

DECISION-MAKING AREA	COUNTRY*																
	PT	IT	DE	FI	NO	UK	US	CA	JP	KO	HK	CH	MA	AU	BR	ME	AE
2007																	
Selecting key administrators	22	10	25	23	10	31	8	33	49	9	9	2	5	19	25	10	34
Choosing new faculty	64	62	46	68	38	53	61	84	84	49	29	9	12	43	22	36	40
Making faculty promotion and tenure decisions	59	58	36	56	23	51	54	71	76	44	26	22	8	50	25	35	35
Determining budget priorities	7	28	14	38	14	26	2	7	36	9	12	4	8	19	7	7	18
Determining the overall teaching load of faculty	58	52	0	64	30	40	11	21	69	24	23	14	22	38	19	26	24
Setting admission standards for undergraduate students	45	61	33	52	40	14	20	37	69	24	38	7	22	32	37	25	33
Approving new academic programs	58	76	25	37	n.a.	55	37	41	66	34	28	4	45	46	37	39	27
Evaluating teaching	36	40	28	47	34	51	26	25	38	10	19	6	24	32	35	27	35
Setting internal research priorities	66	78	58	60	29	55	35	53	42	38	39	5	27	44	36	51	41
Evaluating research	41	56	34	39	38	43	45	59	40	66	31	7	33	39	38	45	27
Establishing international linkages	51	78	62	68	70	57	30	47	37	19	34	5	13	51	19	14	29
1992																	
Selecting key administrators						3	5		44	8	4				35	4	
Choosing new faculty						47	60		50	45	42				49	33	
Making faculty promotion and tenure decisions						10	36		43	24	27				n.a.	19	
Determining budget priorities						10	4		21	5	15				4	4	
Determining the overall teaching load of faculty						52	25		44	53	47				53	29	
Setting admission standards for undergraduate students						44	15		41	17	35				14	15	
Approving new academic programs						18	23		39	19	20				9	26	
Average of first seven items in 2007	45	50	26	48	26	39	28	42	64	28	24	9	17	35	25	25	30
Average of first seven items in 1992						26	24		40	24	27				27	19	

*See endnote for key to country abbreviations.